City and County of San Francisco<br>Carol Isen<br>Human Resources Director

## Date: July 21, 2023

To: Personnel Officers
Payroll and Personnel Representatives

From: Steven Ponder, Classification and Compensation Director
CC: Carol Isen, Human Resources Director
Anna Dunning, Mayor's Budget Director
Ben Rosenfield, Controller
Criss Romero, Municipal Executives' Association
Subject: MCCP Post-Appointment Compensation Adjustments (FY23-24)

In Fiscal Year 2023-24, department heads will again propose wage adjustments for their managers, onetime payments and/or ongoing wage increases. Eligibility for these adjustments is based on criteria in MEA's MOU, and subject to funding limitations. Employees will continue to be able to nominate themselves for adjustments.

Proposals for compensation adjustments will be evaluated and approved by the MCCP Adjustment Committee consisting of representatives from the Controller, DHR and MEA.

## I. Deadlines to Submit Requests for MCCP Compensation Adjustments

A. Self-Submissions: Employees may make submissions on their own behalf by e-mail sent directly to each department's personnel officer, using the Employee Submission Form between Monday, August $14^{\text {th }}$ and Friday, August $\mathbf{1 8}^{\text {th }}$ with a copy to MEA as well (staff@sfmea.com). Departments must consider these employee self-nominations for adjustments during their departmental review process. Do not submit employee submission forms to DHR.
B. Department Submissions: The deadline for departmental submissions is the close of business, Friday, September 22 ${ }^{\text {nd }}$.

Submit Department Submission Forms via e-mail to Emily.Lee@sfgov.org with a copy to MEA as well (staff@sfmea.com).

## II. Departmental Budgets for Increases and Bonuses

The MEA MOU funds each department with $0.25 \%$ of its MEA payroll for ongoing wage increases (retroactive to July 1, 2023) and $1.00 \%$ of its MEA payroll for one-time, lump sum bonuses. Please note, unused funds do not roll over into subsequent years; rather, unused funds will be reallocated by the Committee for expenditure during the fiscal year in a manner consistent with the terms of the MOU.

- Ongoing Wage Increases (in Ranges B \& C or Steps for Non-MCCP): One-quarter-of-one percent ( $0.25 \%$ ) may be used for ongoing wage increases (e.g., an ongoing base wage increase from $\$ 160,000$ to $\$ 162,000$ retroactive to July 1, 2023).
- One-Time, Lump Sum Bonuses: One percent (1.00\%) may be used for one-time, lump sum bonuses (e.g., a one-time, lump sum bonus of $\$ 2,500$ ).

Based on the FY23-24 budget, a chart showing each department's allocations for MCCP compensation adjustments follows. Medium and large departments (i.e., those departments with an ongoing allocation over $\$ 5,000$ ) are listed individually.

MEA and the City have agreed to pool the funds for the remaining smaller departments in order to provide additional flexibility and equity. Departmental budget allocations for these departments will be used as a general guide by the MCCP Adjustment Committee, but will not be considered definitively regulating. Departments not specifically listed below are in the Smaller Department pool.

| Department | Ongoing (0.25\%) | One-Time (1.00\%) |
| :--- | :---: | :---: |
| Public Health | $\$ 127,000$ | $\$ 510,000$ |
| Public Utilities Commission | $\$ 96,000$ | $\$ 387,000$ |
| Airport Commission | $\$ 71,000$ | $\$ 285,000$ |
| Human Services | $\$ 51,000$ | $\$ 206,000$ |
| City Administrator | $\$ 38,000$ | $\$ 155,000$ |
| Public Works | $\$ 38,000$ | $\$ 153,000$ |
| Retirement System | $\$ 26,000$ | $\$ 106,000$ |
| Recreation and Park Commission | $\$ 22,000$ | $\$ 90,000$ |
| Department of Emergency Management | $\$ 19,000$ | $\$ 77,000$ |
| Port | $\$ 18,000$ | $\$ 73,000$ |
| Homelessness and Supportive Housing | $\$ 14,000$ | $\$ 59,000$ |
| Controller | $\$ 14,000$ | $\$ 59,000$ |
| Treasurer / Tax Collector | $\$ 14,000$ | $\$ 56,000$ |
| Human Resources | $\$ 13,000$ | $\$ 55,000$ |
| Department of Technology | $\$ 13,000$ | $\$ 54,000$ |
| Police | $\$ 12,000$ | $\$ 48,000$ |
| Economic and Workforce Development | $\$ 10,000$ | $\$ 40,000$ |
| Public Library | $\$ 8,000$ | $\$ 35,000$ |
| Sheriff | $\$ 8,000$ | $\$ 35,000$ |
| Assessor / Recorder | $\$ 7,000$ | $\$ 28,000$ |
| City Planning | $\$ 7,000$ | $\$ 28,000$ |
| District Attorney | $\$ 6,000$ | $\$ 27,000$ |
| Department of Building Inspection | $\$ 5,000$ | $\$ 23,000$ |
| Adult Probation | $\$ 5,000$ | $\$ 21,000$ |
| Smaller Departments | $\$ 49,000$ | $\$ 179,000$ |

Please note the following:

- Both one-time, lump sum bonuses and ongoing wage increases are pensionable and attributed to final compensation calculations at the time of payment (i.e., are not associated with the prior fiscal year);
- Individual employees may receive both an ongoing wage increase and a one-time, lump sum bonus; and
- Retirees (Prop. F) and As-Needed employees are not eligible for post-appointment adjustments;
- Employees must still be actively employed with the City at the point of distribution in order to receive payment (e.g., an employee retiring in October would not be eligible for a post-appointment adjustment paid out in the following December).


## III. Increase and Bonus Considerations

When seeking approval, Appointing Officers will note which of the following criteria is the basis for the requested adjustment:
(i) to move towards internal equity (which may include issues of compaction),
(ii) to address demonstrated recruitment or retention issues,
(iii) to compensate an employee exercising special skill,
(iv) to compensate an employee assigned to a special assignment of limited duration,
(v) to recognize exemplary performance, or
(vi) to address issues of compaction as to reporting relationships. This criteria will constitute the only circumstance in which an adjustment may result in a rate of pay in excess of Range $C$.

In the interest of equitable distribution among employees, departments must follow these guidelines in developing their submissions:

- Employees must have been at or above the top of range A as of July 1, 2023 to be eligible (as employees below the top of A may still be advanced within Range A at the discretion of the department); further, those who have advanced to the top of A within the preceding fiscal year already received a step increase in addition to any general wage increase, so should be given less consideration than those that have been at the top of A for the entire, preceding fiscal year;
- Employees must have been in their current MEA position since at least January 1, 2023; employees that meet this initial criteria, but promote into a new MEA position in the same department on or after January 2, 2023 remain eligible for a lump sum adjustment;
- Those who have not already received ongoing wage increases should receive first consideration;
- Proposed increases and/or bonuses must be between $\$ 2,000$ and $\$ 9,000$ per employee (e.g., \$4,000 ongoing and \$5,000 one-time; \$1,000 ongoing and \$1,000 one-time);
- An employee may not receive a lump sum bonus that when added to the employee's base salary would have that employee's compensation exceed Range C (e.g., an 0922 earning $\$ 190,000$ receiving a $\$ 5,000$ one-time, lump sum bonus would exceed the top of C which is $\$ 194,376$ );
- An employee in an eligible non-MCCP classification may not receive a lump sum bonus that when added to the employee's base salary would have that employee's compensation exceed the top salary step;
- Post-appointment funds should be distributed among all managerial levels in a department;
- Between $30 \%$ and $50 \%$ of the department's eligible managers should receive increases and/or bonuses;
- Proposed increases and/or bonuses should vary among managers, to reflect variations in performance;
- Proposed increases and/or bonuses should have proportionality to the employee's rate of pay;
- One-time, lump sum bonuses are best reserved for performance or special projects; and
- Ongoing wage increases are best reserved for structural issues.

Departments should advise their employees as soon as possible of their internal process and the criteria that they will apply when deciding what adjustments to propose.

Departments shall inform managers who self-submitted and were not approved for an adjustment the reason their submission was not approved. Further, for managers who did not self-submit and were not approved for an adjustment, departments shall inform such employees the reason one was not approved upon the request of the employee.

As a reminder, the post-appointment process is designed to address the compensation of individual incumbents. To the extent that there are changes in the responsibilities of a position, this program should not be a substitute for reclassification.

## IV. Non-MCCP Classifications

The following classifications have their compensation linked to MCCP classifications and are in the same pool, but have unique classification numbers in order to accommodate safety retirement.

| Classifications | Compensation Linkage |
| :--- | :--- |
| 8148/8556 Chief District Attorney's Investigator | 0941 Manager VI |
| $8150 / 8558$ Principal District Attorney's Investigator | 0931 Manager III |
| $8315 / 8516$ Assistant Sheriff | 0954 Deputy Director IV |
| $8317 / 8517$ Chief Deputy Sheriff | 0954 Deputy Director IV |
| 8330/8576 Director, Log Cabin Ranch | 0922 Manager I |
| $8344 / 8580$ Director, Juvenile Hall | 0923 Manager II |
| $8348 / 8518$ Undersheriff | 0954 Deputy Director IV |
| $8413 / 8582$ Assistant Chief Probation Officer | 0953 Deputy Director III |
| $8416 / 8584$ Director, Probation Services | 0922 Manager I |
| $8418 / 8586$ Chief Probation Officer, Juvenile Court | 0963 Department Head III |
| $8435 / 8588$ Division Director, Adult Probation | 0922 Manager I |
| $8436 / 8590$ Chief Adult Probation Officer | 0962 Department Head II |
| $8438 / 8592$ Chief Deputy Adult Probation Officer | 0952 Deputy Director II |

The following non-MCCP classifications have traditional five (5) step salary grades, are in the same pool and are also eligible for post-appointment adjustments in the form of lump sum bonuses and access to Steps 6, 7, 8 and 9 (i.e., four $2.5 \%$ steps) as ongoing allocations. Ongoing allocations for employees in these classifications must be made in step increments.

| Classifications |
| :--- |
| 1110 Executive Assistant to the Executive Director, Retirement System |
| 1164 Administrator, SFGH Medical Center |
| 1839 Water Conservation Administrator |
| 1843 Executive Director, Southeast Community Facility Commission |
| 2620 Food Service Manager Administrator |
| 2785 Assistant General Services Manager |
| 3233 Marina Associate Manager |
| 3426 Forester |
| 3486 Watershed Forester |
| 4310 Commercial Division Assistant Supervisor |
| 7263 Maintenance Manager |
| 8229 Manager, Museum Security Services |
| $8326 / 8574$ Asst. Dir., Log Cabin Ranch |
| 8340/8578 Asst. Dir., Juvenile Hall |
| 8415/8540 Sr. Sup. Prob. Off., Juvenile Hall Probation |
| 9247 Airport Emergency Planning Coordinator |
| 9251 Public Relations Manager |
| 9252 Communications Specialist |
| 9254 Airport Communications Officer |
| 9382 Government and Public Affairs Manager |

The following classifications have alternative performance-based compensation structures and are ineligible for post-appointment adjustments through this annual process.

| Classifications |
| :--- |
| 0971 Transitional Department Head |
| 1114 Senior Portfolio Manager, Investments |
| 1115 Director, Investments |
| 1116 Managing Director, Investments |
| 1117 Deputy Director, Investments |
| 1119 Chief Investment Officer |
| 1165 Manager, DPH |
| 1166 Administrator, DPH |
| 1167 Physician Administrator, DPH |
| 2584 Chief Medical Examiner |
| 9978 Technology Expert II |

## V. Department Heads

A proportional pool of funds totaling $\$ 29,000$ for ongoing wage increases and $\$ 119,000$ for one-time, lump sum bonuses has been reserved for Department Heads. Proposed increases and/or bonuses for Department Heads must be between $\$ 3,000$ and $\$ 15,000$ per employee (e.g., $\$ 7,500$ ongoing and $\$ 7,500$ one-time; e.g., $\$ 1,500$ ongoing and $\$ 1,500$ one-time). Department Head requests must be

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submitted via email to Emily.Lee@sfgov.org using the Department Submission Form by the close of business, Friday, September $\mathbf{2 2}^{\text {nd }}$.

These submissions may be made by the appointing authority (Mayor or Commission) and/or as a selfsubmission by the Department Head. Self-nominated Department Head submissions are covered by the department submission deadline of Friday, September $\mathbf{2 2}^{\text {nd }}$.

## VI. Committee Responses and Disbursements

Responses by the Committee including payroll instructions from the Office of the Controller's Payroll Division for your payroll to administer will be provided to departments no later than Friday, November $17^{\text {th }}$.

Departments shall provide notification to managers advising to whom, the amount of allocation, and whether it was a lump sum and/or ongoing allocation that was disbursed to their direct reports.

Disbursements will be included on the pay issued on Tuesday, December 19 $^{\text {th }}$ (PPE 12/8/23) as follows:

- New Rates of Pay (for those that received ongoing wage increases) effective Saturday, November $25^{\mathrm{th}}$.
- Retro Payments (for those that received ongoing wage increases) for the difference in earnings between Saturday, July $1^{\text {st }}$ through Friday, November $24^{\text {th }}$.
- Lump Sum Bonuses (for those that received one-time, lump sum bonuses).


## MCCP Salary Ranges

Fiscal Year 2023-2024
Effective July 1, 2023

| Class | Range A |  | Range B |  | Range C |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  |  | Low | High | Low | High | Low |  |
| 0922 | Manager I | $\$ 125,242$ | $\$ 159,926$ | $\$ 159,952$ | $\$ 185,146$ | $\$ 185,172$ | $\$ 194,376$ |
| 0923 | Manager II | $\$ 134,524$ | $\$ 171,678$ | $\$ 171,704$ | $\$ 198,692$ | $\$ 198,718$ | $\$ 208,676$ |
| 0931 | Manager III | $\$ 145,028$ | $\$ 185,146$ | $\$ 185,172$ | $\$ 214,344$ | $\$ 214,370$ | $\$ 225,056$ |
| 0932 | Manager IV | $\$ 155,714$ | $\$ 198,692$ | $\$ 198,718$ | $\$ 230,100$ | $\$ 230,126$ | $\$ 241,592$ |
| 0933 | Manager V | $\$ 167,908$ | $\$ 214,344$ | $\$ 214,370$ | $\$ 248,092$ | $\$ 248,118$ | $\$ 260,520$ |
| 0941 | Manager VI | $\$ 180,258$ | $\$ 230,100$ | $\$ 230,126$ | $\$ 266,370$ | $\$ 266,396$ | $\$ 279,604$ |
| 0942 | Manager VII | $\$ 193,154$ | $\$ 246,454$ | $\$ 246,480$ | $\$ 285,324$ | $\$ 285,350$ | $\$ 299,572$ |
| 0943 | Manager VIII | $\$ 218,530$ | $\$ 278,850$ | $\$ 278,876$ | $\$ 322,790$ | $\$ 322,816$ | $\$ 338,936$ |
| 0951 | Deputy Director I | $\$ 125,242$ | $\$ 159,926$ | $\$ 159,952$ | $\$ 185,146$ | $\$ 185,172$ | $\$ 194,376$ |
| 0952 | Deputy Director II | $\$ 145,028$ | $\$ 185,146$ | $\$ 185,172$ | $\$ 214,344$ | $\$ 214,370$ | $\$ 225,056$ |
| 0953 | Deputy Director III | $\$ 180,258$ | $\$ 230,100$ | $\$ 230,126$ | $\$ 266,370$ | $\$ 266,396$ | $\$ 279,604$ |
| 0954 | Deputy Director IV | $\$ 205,244$ | $\$ 261,872$ | $\$ 261,898$ | $\$ 303,212$ | $\$ 303,238$ | $\$ 318,396$ |
| 0955 | Deputy Director V | $\$ 218,530$ | $\$ 278,850$ | $\$ 278,876$ | $\$ 322,790$ | $\$ 322,816$ | $\$ 338,936$ |
| 0961 | Department Head I | $\$ 155,714$ | $\$ 198,692$ | $\$ 198,718$ | $\$ 230,100$ | $\$ 230,126$ | $\$ 241,592$ |
| 0962 | Department Head II | $\$ 193,154$ | $\$ 246,454$ | $\$ 246,480$ | $\$ 285,324$ | $\$ 285,350$ | $\$ 299,572$ |
| 0963 | Department Head III | $\$ 205,244$ | $\$ 261,872$ | $\$ 261,898$ | $\$ 303,212$ | $\$ 303,238$ | $\$ 318,396$ |
| 0964 | Department Head IV | $\$ 235,742$ | $\$ 300,820$ | $\$ 300,846$ | $\$ 348,322$ | $\$ 348,348$ | $\$ 365,742$ |
| 0965 | Department Head V | $\$ 292,812$ | $\$ 373,672$ | $\$ 373,698$ | $\$ 432,562$ | $\$ 432,588$ | $\$ 454,194$ |

Effective January 6, 2024

|  | Class | Range A |  | Range B |  | Range C |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  | Low | High | Low | High | Low |  |  |
| 0922 | Manager I | $\$ 128,050$ | $\$ 163,514$ | $\$ 163,540$ | $\$ 189,306$ | $\$ 189,332$ | $\$ 198,744$ |
| 0923 | Manager II | $\$ 137,540$ | $\$ 175,552$ | $\$ 175,578$ | $\$ 203,164$ | $\$ 203,190$ | $\$ 213,382$ |
| 0931 | Manager III | $\$ 148,304$ | $\$ 189,306$ | $\$ 189,332$ | $\$ 219,154$ | $\$ 219,180$ | $\$ 230,126$ |
| 0932 | Manager IV | $\$ 159,224$ | $\$ 203,164$ | $\$ 203,190$ | $\$ 235,274$ | $\$ 235,300$ | $\$ 247,026$ |
| 0933 | Manager V | $\$ 171,678$ | $\$ 219,154$ | $\$ 219,180$ | $\$ 253,682$ | $\$ 253,708$ | $\$ 266,370$ |
| 0941 | Manager VI | $\$ 184,314$ | $\$ 235,274$ | $\$ 235,300$ | $\$ 272,376$ | $\$ 272,402$ | $\$ 285,896$ |
| 0942 | Manager VII | $\$ 197,496$ | $\$ 251,992$ | $\$ 252,018$ | $\$ 291,746$ | $\$ 291,772$ | $\$ 306,306$ |
| 0943 | Manager VIII | $\$ 223,444$ | $\$ 285,116$ | $\$ 285,142$ | $\$ 330,044$ | $\$ 330,070$ | $\$ 346,554$ |
| 0951 | Deputy Director I | $\$ 128,050$ | $\$ 163,514$ | $\$ 163,540$ | $\$ 189,306$ | $\$ 189,332$ | $\$ 198,744$ |
| 0952 | Deputy Director II | $\$ 148,304$ | $\$ 189,306$ | $\$ 189,332$ | $\$ 219,154$ | $\$ 219,180$ | $\$ 230,126$ |
| 0953 | Deputy Director III | $\$ 184,314$ | $\$ 235,274$ | $\$ 235,300$ | $\$ 272,376$ | $\$ 272,402$ | $\$ 285,896$ |
| 0954 | Deputy Director IV | $\$ 209,872$ | $\$ 267,774$ | $\$ 267,800$ | $\$ 310,024$ | $\$ 310,050$ | $\$ 325,572$ |
| 0955 | Deputy Director V | $\$ 223,444$ | $\$ 285,116$ | $\$ 285,142$ | $\$ 330,044$ | $\$ 330,070$ | $\$ 346,554$ |
| 0961 | Department Head I | $\$ 159,224$ | $\$ 203,164$ | $\$ 203,190$ | $\$ 235,274$ | $\$ 235,300$ | $\$ 247,026$ |
| 0962 | Department Head II | $\$ 197,496$ | $\$ 251,992$ | $\$ 252,018$ | $\$ 291,746$ | $\$ 291,772$ | $\$ 306,306$ |
| 0963 | Department Head III | $\$ 209,872$ | $\$ 267,774$ | $\$ 267,800$ | $\$ 310,024$ | $\$ 310,050$ | $\$ 325,572$ |
| 0964 | Department Head IV | $\$ 241,046$ | $\$ 307,580$ | $\$ 307,606$ | $\$ 356,148$ | $\$ 356,174$ | $\$ 373,984$ |
| 0965 | Department Head V | $\$ 299,390$ | $\$ 382,070$ | $\$ 382,096$ | $\$ 442,286$ | $\$ 442,312$ | $\$ 464,412$ |

